U.S.N.										

B.M.S. College of Engineering, Bengaluru-560019

Autonomous Institute Affiliated to VTU

July 2023 Semester End Main Examinations

Program: B.E. **Semester: VIII**
Branch: Chemical Engineering **Duration: 3 hrs.**
Course Code: 19CH8HSPMF **Max Marks: 100**
Course: Project Management and Finance **Date: 04.07.2023**

Instructions: 1. Answer any FIVE full questions, choosing one full question from each unit.
2. Missing data, if any, may be suitably assumed.

Important Note: Completing your answers, compulsorily draw diagonal cross lines on the remaining blank pages. Revealing of identification, appeal to evaluator will be treated as malpractice.

		UNIT – I	*CO*	*PO*	Marks
1	a)	What are the different stages in the life cycle of a project? Highlight the major decisions to be taken at each of these stages.	*CO1*	*PO11*	**10**
	b)	How the triple constraints affect the project? How triple constraints are handled in project management?	*CO1*	*PO11*	**10**
		UNIT – II			
2	a)	What factors should be considered when conducting a market and demand analysis for a project? Explain briefly.	*CO3*	*PO10*	**10**
	b)	Explain the key components and steps involved in conducting a thorough technical analysis of a project.	*CO3*	*PO10*	**10**
		UNIT – III			
3	a)	Describe the concept of time value of money and explain its significance in financial decision-making.	*CO5*	*PO11*	**10**
	b)	Explain the various methods to determine the cost of equity and cost of debt.	*CO5*	*PO11*	**10**
		UNIT – IV			
4	a)	Define venture capital fund and discuss the analysis of the risks associated with venture capital investments.	*CO5*	*PO11*	**08**
	b)	What are the various methods and means available for raising Capital to finance a project?	*CO5*	*PO11*	**12**
		OR			

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<tr><td></td><td>5</td><td>a)</td><td>Define credit risk analysis and discuss the most effective strategies for mitigating such risks.</td><td>CO2</td><td>PO9</td><td>10</td></tr>
<tr><td></td><td></td><td>b)</td><td>Consider an appropriate corporate case and provide a concise overview of the project, followed by a thorough analysis of its financial issues.</td><td>CO2</td><td>PO9</td><td>10</td></tr>
<tr><td></td><td></td><td></td><td>UNIT – V</td><td></td><td></td><td></td></tr>
<tr><td></td><td>6</td><td>a)</td><td>A project has the following characteristics
<table>
<tr><th>Activity</th><th>Most optimistic Time (a) in weeks</th><th>Most pessimistic time (b) in weeks</th><th>Most likely time (m) in weeks</th></tr>
<tr><td>1-2</td><td>1</td><td>5</td><td>1.5</td></tr>
<tr><td>2-3</td><td>1</td><td>3</td><td>2</td></tr>
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<tr><td>6-7</td><td>6</td><td>8</td><td>7</td></tr>
<tr><td>7-8</td><td>2</td><td>6</td><td>4</td></tr>
<tr><td>7-9</td><td>5</td><td>8</td><td>6</td></tr>
<tr><td>8-10</td><td>1</td><td>3</td><td>2</td></tr>
<tr><td>9-10</td><td>3</td><td>7</td><td>5</td></tr>
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I. Draw the network and determine critical path.
II. Calculate the expected variances for each activity
III. Find the expected project completion time
IV. Calculate the probability that the project will be completed at least 3 weeks before expected duration.</td><td>CO6</td><td>PO4</td><td>14</td></tr>
<tr><td></td><td></td><td>b)</td><td>Explain, how does the use of a Gantt chart contribute to effective project management and scheduling?</td><td>CO6</td><td>PO4</td><td>06</td></tr>
<tr><td></td><td></td><td></td><td>OR</td><td></td><td></td><td></td></tr>
<tr><td></td><td>7</td><td>a)</td><td>Elucidate the key steps to effectively prioritize projects using the ABC analysis method?</td><td>CO4</td><td>PO11</td><td>08</td></tr>
<tr><td></td><td></td><td>b)</td><td>What are the advantages and significance of utilizing VED analysis In decision-making processes?"</td><td>CO4</td><td>PO11</td><td>06</td></tr>
<tr><td></td><td></td><td>c)</td><td>Explain the concept of Economic Order Quantity (EOQ) and its relevance to project management and finance?</td><td>CO4</td><td>PO11</td><td>06</td></tr>
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