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B.M.S. College of Engineering, Bengaluru-560019

Autonomous Institute Affiliated to VTU

September / October 2023 Supplementary Examinations

Programme: B.E.

Branch: ES Cluster (ECE/EEE/ML/MD/EI/ET)

Course Code: 19ES7HSPMF

Course: Project Management and Finance

Semester: VII

Duration: 3 hrs.

Max Marks: 100

Date: 14.09.2023

Instructions: 1. Answer any FIVE full questions, choosing one full question from each unit.
2. Missing data, if any, may be suitably assumed.

UNIT - I

1 a) The attention that a particular project receives is not uniformly distributed throughout the different phases of its life span. What are those phases? Justify the statement with an example. **10**

b) Identify the various tools and techniques which would contribute significantly towards effective project management. **10**

UNIT - II

2 a) Explain briefly the various methods used for assessing the profitability of a Project highlighting their relative strengths and weaknesses. **10**

b) What is “Feasibility report? Discuss on the contents of Feasibility report. **10**

OR

3 a) Identify the 7’C’s of team building model that could be used by the project manager of an organization. **10**

b) “Delegation is assignment of a task and passing on Authority as well”. Justify the statement with an example. **10**

UNIT - III

4 a) Explain the 3 basic ‘R’s of contracting required in Project management. **10**

b) What is a “Tender”? Specify the contents of Tender document. How is evaluation of Tenders done? **10**

OR

5 a) What is work breakdown structure (WBS)? Describe in detail how a project work can be broken - down using different approaches. **12**

b) Highlight the significance of maintaining ‘Project Diary’ during execution of a project. **08**

Important Note: Completing your answers, compulsorily draw diagonal cross lines on the remaining blank pages. Revealing of identification, appeal to evaluator will be treated as malpractice.

UNIT - IV

6 a) Interpret the importance of Planning, Scheduling and Monitoring in Project management. **06**

b) Discuss on the various sub systems of project management along with the procedures to be developed for effective execution. **14**

UNIT - V

7 a) Differentiate between Equity and Debt. Discuss on the key factors that determine the Debt-Equity ratio. **14**

b) What are “Internal Accruals”? Mention the advantages and disadvantages of Internal Accruals. **06**
