

U.S.N.

# B.M.S. College of Engineering, Bengaluru-560019

Autonomous Institute Affiliated to VTU

## July 2023 Semester End Main Examinations

Programme: B.E.

Branch: Mechanical Engineering

Course Code: 20ME6DEPOM

Course: Production and Operation Management

Semester: VI

Duration: 3 hrs.

Max Marks: 100

Date: 17.07.2023

**Instructions:** 1. Answer any FIVE full questions, choosing one full question from each unit.  
2. Missing data, if any, may be suitably assumed.

Important Note: Completing your answers, compulsorily draw diagonal cross lines on the remaining blank pages. Revealing of identification, appeal to evaluator will be treated as malpractice.

		UNIT - I	CO	PO	Marks																						
1	a)	Define operations management. How is it been managed by operations manager using various schools of management? Explain.	CO1	PO1	12																						
	b)	Explain strategic planning forced choice model with a block diagram.	CO1,2	PO1	08																						
		UNIT - II																									
2	a)	Explain the activities involved in capacity planning.	CO2	PO1	10																						
	b)	Your firm is deciding to invest in one of two products A or B. Product A will cost \$300 to develop and there's a 60% chance it will generate \$700 and 40% chance that it will lose \$100. Product B costs \$500 to develop, but has a 70% chance of earning \$900 for the firm and a 30% chance of losing \$200. What is the expected monetary value of the two products? Which should your firm invest in?	CO2	PO1,2	10																						
		UNIT - III																									
3	a)	Highlight the characteristics of demand pattern over time. Sketch.	CO3	PO1	08																						
	b)	Compare and contrast forward and backward scheduling.	CO3	PO1	06																						
	c)	The demand for a product during the last 10 months is given below. Forecast the demand for the next period by the method of moving average, taking data of the last three months. Also forecast the sales of period 11 by the method of weighted moving average by assigning respective weights of 0.5, 0.3 and 0.2 to demand of periods 10, 9 & 8. <table><tr><td>Period</td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr><tr><td>Demand</td><td>55</td><td>58</td><td>60</td><td>52</td><td>62</td><td>65</td><td>68</td><td>63</td><td>67</td><td>70</td></tr></table>	Period	1	2	3	4	5	6	7	8	9	10	Demand	55	58	60	52	62	65	68	63	67	70	CO3	PO1,2	06
Period	1	2	3	4	5	6	7	8	9	10																	
Demand	55	58	60	52	62	65	68	63	67	70																	
		OR																									
4	a)	Explain the different stages of product life cycle with a neat sketch.	CO3	PO1	10																						
	b)	Eight jobs are to be processed in a machine shop for which three identical machines are available. The times required for processing	CO3	PO1,2	10																						

		each job are given below: <table><tr><td>Job</td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr><tr><td>Time</td><td>2</td><td>4</td><td>6</td><td>3</td><td>6</td><td>8</td><td>1</td><td>3</td></tr></table> Jobs cannot be pre-empted. Use the longest processing time heuristic to find a schedule to minimize the make span? Represent in Gantt chart.	Job	1	2	3	4	5	6	7	8	Time	2	4	6	3	6	8	1	3			
Job	1	2	3	4	5	6	7	8															
Time	2	4	6	3	6	8	1	3															
		<b>UNIT - IV</b>																					
5	a)	Explain the different steps of Value engineering.	CO4,5	PO1	10																		
	b)	In operating an inventory system, what are the various types of costs that the managers should consider?	CO4	PO1	10																		
		<b>OR</b>																					
6	a)	Discuss the behavioural pitfalls in inventory control.	CO4	PO1	08																		
	b)	A company has a monthly demand of 800 units of a product. The company can produce 8 products per hour when it starts a production run. It costs Rs. 3000 for shop set – up to start a production run. The inventory carrying cost amounts to Rs. 1.50 per unit per month. What is the optimal batch size? Assume 25 working days in a month and eight working hours in a day. How frequently should run be undertaken and what should be the length of each run?	CO4	PO1,2	08																		
	c)	The demand for a product is 500 units per month. Every production run requires a set-up cost of Rs. 1000. It costs Rs. 1.00 to store unit product for one month. What should be the optimal number of units to produce in each production run?	CO4,5	PO1,2	04																		
		<b>UNIT - V</b>																					
7	a)	How Job rotation and job enlargement are used by organizations to enhance employee engagement.	CO6	PO1	10																		
	b)	Highlight the basic ways of establishing a time standard.	CO6	PO1	05																		
	c)	The time study of a machinery operation recorded cycle times of 8, 7, 8 and 9 minutes. The analyst rated the observed worker as 90%. The firm uses a 0.15 allowance fraction. Compute the standard time.	CO6	PO1,2	05																		

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